

2019-2024
FINANCIAL REPORT

REPORT FROM THE PRESIDENT, PROVOST, AND
CHIEF FINANCIAL OFFICER | **JANUARY 2025**



TO BINGHAMTON UNIVERSITY COLLEAGUES:

This 2019–2024 Financial Report is the ninth in a series of annual reports informing the campus community about the fiscal status of Binghamton University. The content of this report tabulates and presents campus revenues, expenditures and enrollment for academic years 2019–20 through 2023–24, with estimates for academic year 2024–25 where possible.

The University is beginning to see some significant changes as we navigate further from the COVID-19 pandemic. One example of this is international graduate student enrollment, which has grown by 500 students since the fall 2020 semester. This growth has helped Binghamton maintain a steady enrollment of more than 18,000 students.

The biggest change in the 2024–25 budget is a 28% increase from the previous year in legislative appropriation, which now totals \$70 million. Binghamton received \$6.5 million through a State University of New York program to hire 36 new faculty members during the 2023–24 academic year. Another \$8.6 million from the state is being used to add 46 new staff and 12 additional faculty in 2023–24. Since the

“BINGHAMTON IS IN A STRONG FINANCIAL POSITION.”

fall 2011 semester, our full-time tenured and tenure-track faculty (FTTTF) have grown by 233, bringing the total of FTTTF to 704. The University is grateful for support from the state legislature and SUNY System Administration for this funding, which allows for the addition of faculty in key research areas and staff who will provide essential support to students.

Research expenditures are also growing as the University’s faculty continue to excel and innovate. We are projecting that research expenditures will reach \$71.9 million in 2024–25, a five-year increase of \$25 million (53%). Much of this increase comes from Build Back Better Regional Challenge and state funding to support the New Energy New York project.

A comprehensive view of this data — expenditures, income, enrollment, hiring and retention — shows that Binghamton is in a strong financial position. The

University is also poised to grow in the years ahead. Concluding in June 2024, our comprehensive campaign, EXCELERATE: Moving at the Speed of Binghamton, surpassed its super goal of \$250 million by June 30, 2024. This goal more than triples what was raised during the previous campaign.

We hope you find this report useful, and encourage you to ask any questions you might have concerning its contents.

Sincerely,



Harvey Stenger
President



Donald Hall
Provost and Executive Vice President for Academic Affairs



John Cordi
Chief Financial Officer and Senior Associate Vice President

INCOME

There are six types of income received by the University: State Purpose, State University Tuition Reimbursement Account (SUTRA), Income Fund Reimbursement (IFR), Dormitory Income Fund Reimbursement (DIFR), Research Foundation Income (RF) and Binghamton University Foundation Income (BUF). Additional information and definitions of terms are available on the Business Affairs State Operating Budget website, at binghamton.edu/operations/policies/policy-200.html.

EXPENSES AND ENROLLMENT

For the most part, the University spends the income received in each of the six categories during the year the income is received. State Purpose funds (legislative appropriation and tuition) must be spent within the year they are received and must follow state expenditure rules and procedures. SUTRA, IFR and DIFR income are also state funds and therefore must follow state expenditure rules and procedures. RF funds are slightly more flexible than state funds; however, they must follow the rules and procedures of the funding agency, which can be the federal government, state government, private

foundations or corporations. BUF funds are more flexible than RF funds; however, they must follow the restrictions of donors, IRS guidelines and Foundation policies.

SUTRA, IFR, DIFR, RF and BUF funds do not have to be spent in the year they are received and can be carried forward from one year to the next. However, IFR and DIFR balances are observable by SUNY and the state Budget Office and can be considered reserves that should be spent before asking for additional state allocations.



UNIVERSITY EXPENDITURES:

University expenditures for the past five years, 2019–20 to 2023–24, are shown in Table 1, along with estimates for 2024–25. Between 2019–20 and 2023–24, total

expenditures for Binghamton University have grown by \$100 million (24.1%). The revenue for these expenditures came from growth in IFR (\$51 million), tuition (\$9.5 million), RF (\$21 million), DIFR (\$15.3 million).

Expenditures in Table 1 exclude state-provided capital funds, which vary from year to year and are on the order of \$40 million per year.

TABLE 1: BINGHAMTON UNIVERSITY EXPENDITURES BY FUND TYPE							in thousands of dollars
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	
STATE PURPOSE							
Legislative Appropriation	\$43,002	\$43,138	\$43,138	\$45,087	\$54,047	\$69,349	
Tuition	158,225	152,856	155,684	163,035	167,676	194,924*	
SUTRA/FWS	8,554	7,724	7,908	10,094	12,358	13,594	
Total	209,781	203,718	206,730	218,215	234,081	277,867	
INCOME FUND REIMBURSEMENT	85,565	83,199	109,255	124,588	136,405	140,497	
DORMITORY INCOME FUND REIMBURSEMENT	29,120	31,568	32,030	38,507	44,475	45,365	
RESEARCH FOUNDATION							
Direct Costs	37,682	37,540	39,880	51,270	55,309	58,074	
Indirect Costs	9,175	8,994	10,393	12,452	13,191	13,851	
Total	46,857	46,534	50,273	63,722	68,500	71,925	
BINGHAMTON UNIVERSITY FOUNDATION							
Unrestricted	4,703	4,815	7,955	6,291	5,201	6,543	
Restricted	37,363	21,704	26,380	55,802	24,434	24,434	
Total	42,066	26,519	34,335	62,093	29,635	30,976	
GRAND TOTAL	\$413,389	\$391,538	\$432,623	\$507,125	\$513,096	\$566,630	

*2024–25 includes estimates of tuition, interest on balances (-\$7M), and the college fee (-\$4M). Earlier years only include actual expenditures of tuition. This follows SUNY accounting guidelines.

TABLE 2: BINGHAMTON UNIVERSITY ENROLLMENT						
	Fall 2019	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
UNDERGRAD TOTAL (DEGREE AND NON-DEGREE)	14,165	14,333	14,307	14,402	14,408	14,668
New York state residents	12,471	12,761	12,852	12,871	12,730	12,754
Nonresident total	1,694	1,572	1,455	1,531	1,678	1,914
Domestic out-of-state	857	885	964	1,050	1,216	1,447
International	837	687	491	481	462	467
GRADUATE TOTAL	3,959	3,815	3,748	3,910	4,046	4,147
New York state residents	2,399	2,499	2,444	2,295	2,202	2,374
Nonresident total	1,560	1,316	1,304	1,615	1,844	1,773
Domestic out-of-state	212	251	279	292	305	358
International	1,348	1,065	1,025	1,323	1,539	1,415
ALL STUDENTS	18,124	18,148	18,055	18,312	18,454	18,815

Table 2 shows the change in enrollment during this period, where the total of all undergraduate and graduate students, degree and non-degree, rose by 691 (3.8%).

DIVISIONAL EXPENDITURES: The first level of expense assignments is to University divisions. As of the 2019–20 academic year, the University has been comprised of ten divisions: Academic Affairs; Advancement; Athletics; the Binghamton University Foundation; Communications and Marketing; Diversity, Equity and Inclusion; Operations; President; Research; and Student Affairs.

STATE PURPOSE EXPENDITURES

BY DIVISION: Table 3 shows University expenditures of State Purpose funds (legislative appropriation and tuition) for each division for five years (2019–20 to 2023–24) and an estimate for 2024–25. These show that University State Purpose expenditures have grown by \$24.2 million (11.6%) between 2019–20 and 2023–24, and that the majority of the increase has occurred in the Division of Academic Affairs (\$16.1 million). We are projecting a much larger increase during 2024–25 as a result of the new state appropriations allocated to SUNY.

INCOME FUND REIMBURSEMENT

EXPENDITURES: Table 4 shows University expenditures of IFR income for each division for the past five years. IFR expenditures, shown, have grown by \$50.8 million (59.4%) between 2019–20 and 2023–24, as a result of growing student fee income from increased enrollment, modest annual increases in student fee rates, and spending of reserves to meet budget closure.

TABLE 3: STATE PURPOSE EXPENDITURES							in thousands of dollars
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25*	
Academic Affairs	\$164,214	\$157,304	\$161,081	\$168,354	\$180,364	\$214,103	
Operations	25,340	27,085	25,471	28,737	28,151	33,417	
Research	2,622	2,704	2,729	2,946	3,305	3,923	
Student Affairs	5,935	5,503	6,009	6,224	8,969	10,646	
Advancement	2,161	1,999	2,007	1,928	2,063	2,448	
President	2,087	1,944	1,858	1,976	2,086	2,477	
Athletics	3,855	3,535	3,668	3,704	4,307	5,113	
Foundation	439	436	459	470	581	689	
Diversity, Equity and Inclusion	861	1,058	1,216	1,360	1,521	1,806	
Communications and Marketing	2,266	2,150	2,231	2,515	2,733	3,244	
TOTAL	\$209,781	\$203,718	\$206,729	\$218,215	\$234,080	\$277,867	

*Estimated to full 2024–25 SUNY allocation.

TABLE 4: INCOME FUND REIMBURSEMENT EXPENDITURES							in thousands of dollars
	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25*	
Academic Affairs	\$18,807	\$21,704	\$36,105	\$38,500	\$42,638	\$43,917	
Operations	11,166	8,431	10,961	18,010	17,686	18,216	
Research	2,449	2,082	2,656	2,909	5,621	5,790	
Student Affairs	42,047	40,873	47,473	51,763	53,247	54,844	
Advancement [†]	—	—	—	—	—	—	
President	333	468	769	617	805	829	
Athletics	10,607	9,394	11,084	12,554	16,036	16,517	
Diversity, Equity and Inclusion	—	—	24	87	32	33	
Communications and Marketing	157	247	184	148	340	350	
TOTAL	\$85,565	\$83,199	\$109,256	\$124,588	\$136,405	\$140,497	

*Estimated to full 2024–25 SUNY allocation.

[†]Advancement does not use IFR expenditures.

EXPENSES: ACADEMIC AFFAIRS

BREAKDOWN: The scale and complexity of the Division of Academic Affairs, which in 2023-24 accounted for 77.2% percent of the University's State Purpose expenditures (\$180 million), warrants that those expenditures be broken down by schools, colleges, and units of the division. These include: General Administration (admissions, financial aid, international affairs, undergraduate education, business office), College of Community and Public Affairs, Decker College of Nursing and Health Sciences, Harpur College of Arts and Sciences, School of Management, School of Pharmacy and Pharmaceutical Sciences, Thomas J. Watson College of Engineering and Applied Science, Graduate School and Libraries.

Table 5 shows the state-purpose expenditures for each of these units over the past five years.

TABLE 5: STATE PURPOSE EXPENDITURES FOR ACADEMIC AFFAIRS UNITS:

Values for figures 1 to 6 (see page 8), in thousands of dollars

	2019-20	2020-21	2021-22	2022-23	2023-24
COLLEGE OF COMMUNITY AND PUBLIC AFFAIRS					
Faculty	\$6,424	\$5,413	\$6,031	\$6,020	\$6,356
Staff	2,609	2,396	2,852	3,051	3,263
OTPS	278	788	506	689	633
Total	\$9,310	\$8,597	\$9,389	\$9,760	\$10,252
DECKER SCHOOL OF NURSING AND HEALTH SCIENCES					
Faculty	5,461	5,163	5,678	5,594	6,660
Staff	2,347	2,693	4,168	5,667	6,691
OTPS*	21	—	—	—	—
Total	\$7,829	\$7,856	\$9,845	\$11,261	\$13,351
HARPUR COLLEGE OF ARTS AND SCIENCES					
Faculty	60,525	57,547	62,812	60,238	64,673
Staff	9,054	8,898	9,841	10,464	11,170
OTPS*	1,839	1,690	—	2,423	948
Total	\$71,418	\$68,135	\$72,653	\$73,124	\$76,791
SCHOOL OF MANAGEMENT					
Faculty	7,734	7,105	7,567	7,327	7,620
Staff	1,608	1,626	1,637	1,755	1,980
OTPS	99	55	165	578	656
Total	\$9,441	\$8,786	\$9,369	\$9,659	\$10,257
SCHOOL OF PHARMACY AND PHARMACEUTICAL SCIENCES					
Faculty	3,651	3,910	4,214	4,378	4,776
Staff	1,580	1,549	1,676	1,641	1,813
OTPS	622	677	582	491	296
Total	\$5,853	\$6,136	\$6,472	\$6,509	\$6,885
THOMAS J WATSON COLLEGE OF ENGINEERING AND APPLIED SCIENCE					
Faculty	16,338	14,727	17,542	16,574	18,172
Staff	4,028	3,859	4,474	4,736	5,943
OTPS	1,224	2,260	504	1,779	2,629
Total	\$21,590	\$20,846	\$22,520	\$23,088	\$26,744
LIBRARIES					
Faculty/Staff	5,277	4,756	5,391	6,017	6,548
OTPS*	6,997	7,101	7,197	7,238	546
Total	\$12,274	\$11,857	\$12,588	\$13,255	\$7,094
GRAD SCHOOL					
Faculty/Staff	1,013	683	533	582	597
OTPS	1	—	—	—	46
Total	\$1,014	\$683	\$533	\$582	\$643
GENERAL ADMINISTRATION					
Personnel and Expenses	25,485	24,408	17,712	21,115	28,347
GRAND TOTAL	\$164,214	\$157,304	\$161,081	\$168,354	\$180,364

*Decker OTPS expenses charged to IFR. In 2021-22, Harpur OTPS expenses charged to IFR. In 2023-24, Libraries State Purpose OTPS budget moved to IFR.

TENURED AND TENURE-TRACK FACULTY: An emphasis of our faculty hiring plan in the past 12 years has been recruiting full-time tenured or tenure-track faculty (FTTTF), and nearly all of our new revenues used for faculty hires have been targeted toward FTTTF positions. Table 6 shows the changes in full-time tenure-track faculty over the past 12 years by school/college. Figures 1 to 6 (pages 8–10) show graphs of enrollment and expenditures for each school/college for academic years 2019–20 to 2023–24.

The trends in expenditures make sense, as increasing enrollments drive increases in revenues that support faculty hiring, which together with discretionary, across-the-board and promotional salary increases result in higher faculty expenditures. However, it is difficult to judge if the proportion of growth of expenditures and enrollment is similar for each school/college for a variety of reasons, including:

- Differential in tuition rates between in-state and out-of-state students.
- Differential in tuition rates between graduate and undergraduate programs.
- Time lags between enrollment changes and faculty hiring decisions.
- Salary differentials among ranks and disciplines.

TABLE 6: FULL-TIME TENURED AND TENURE-TRACK FACULTY

	Fall '11	Fall '12	Fall '13	Fall '14	Fall '15	Fall '16	Fall '17	Fall '18	Fall '19	Fall '20	Fall '21	Fall '22	Fall '23	Fall '24	Net New
CCPA	39	44	48	47	46	50	52	50	53	54	44	48	48	48	9
Decker	13	13	15	18	18	18	17	14	14	17	17	23	32	35	22
Harpur	306	322	342	356	373	376	376	368	364	363	361	368	380	397	91
Management	33	36	37	38	40	41	39	43	41	40	38	40	39	43	10
Pharmacy	—	—	—	—	1	6	10	12	11	15	15	16	17	18	18
Watson	61	65	71	83	88	87	93	97	96	101	96	102	110	130	69
Libraries	19	23	23	23	22	24	24	28	26	25	26	28	32	30	11
University-wide programs	—	—	—	—	—	—	—	1	1	4	10	1	2	3	3
Total	471	503	536	565	588	602	611	613	606	619	607	626	660	704	233

— NYSUNY 2020 legislation in effect —



ENROLLMENT AND EXPENDITURES

COLLEGES AND SCHOOLS: Figures 1 to 6 show values and graphs of State Purpose expenditures by each school and college and their corresponding enrollment of students. The student enrollment data for each school/college are the actual students

taught by faculty in that school/college and are divided into out-of-state, in-state, undergraduates and graduate students. The expenses are broken into three components: faculty salaries, staff salaries and OTPS (other than personnel services).

In general, the trends for all the schools and colleges show increasing enrollments and increasing expenditures, with a majority of these increases supporting faculty hiring (gold lines in Figures 1 to 6).

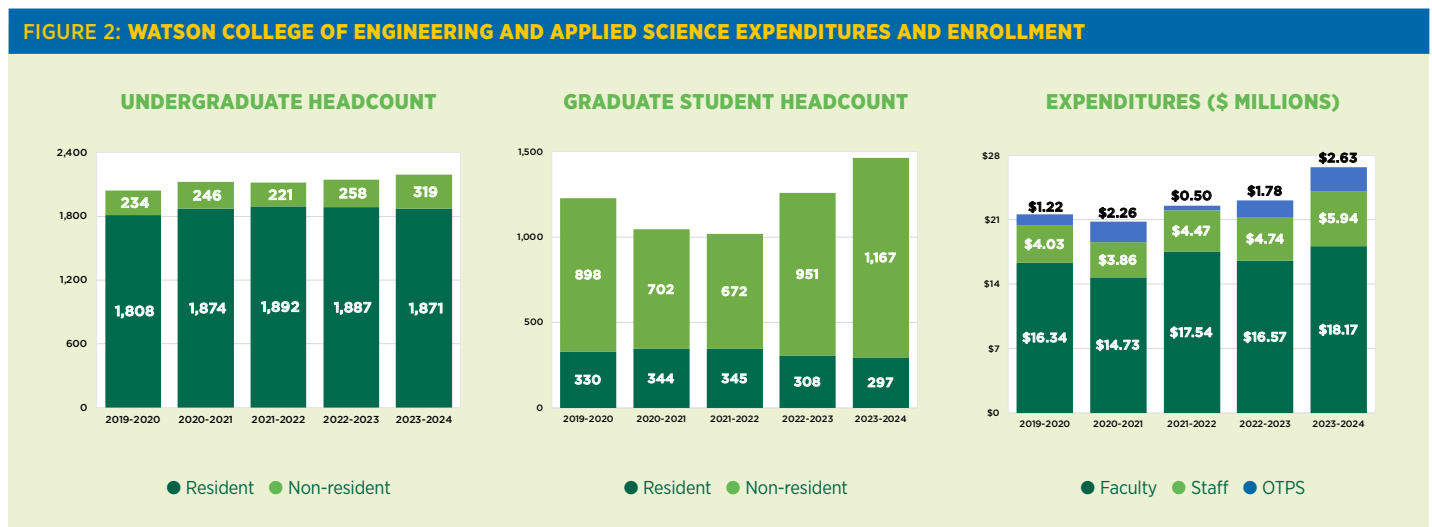
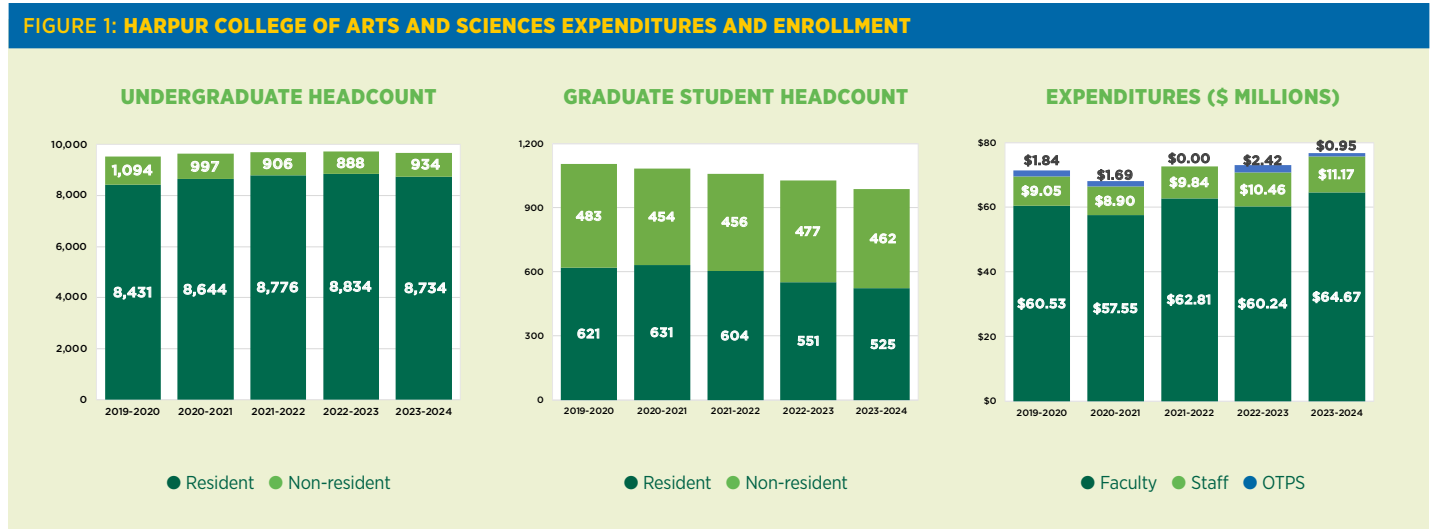


FIGURE 3: SCHOOL OF MANAGEMENT EXPENDITURES AND ENROLLMENT

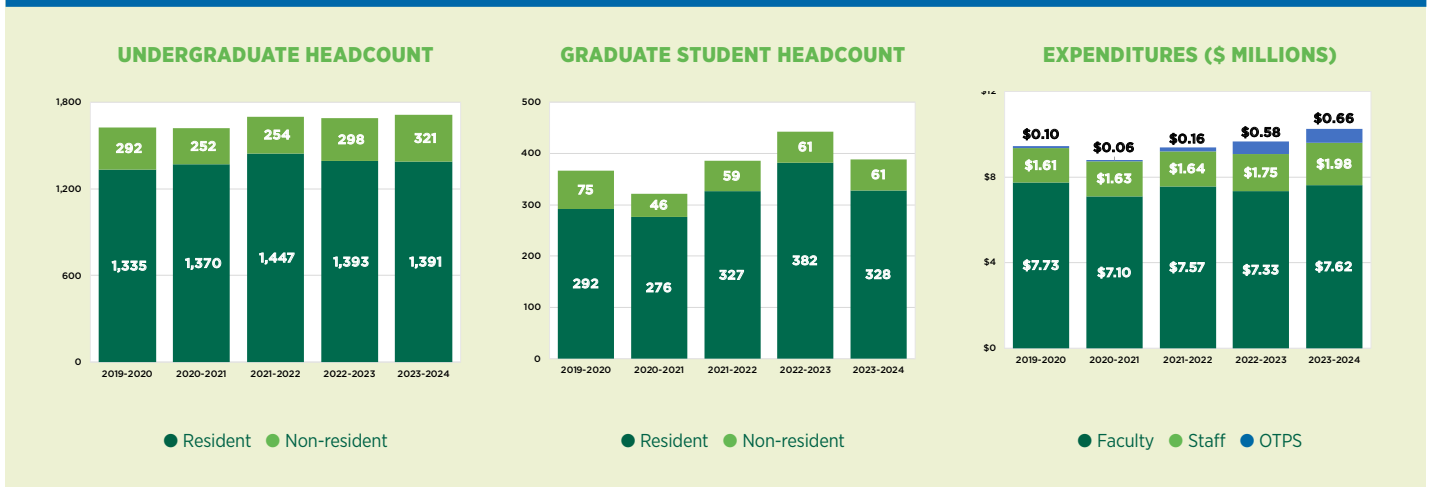


FIGURE 4: DECKER COLLEGE OF NURSING AND HEALTH SCIENCES EXPENDITURES AND ENROLLMENT

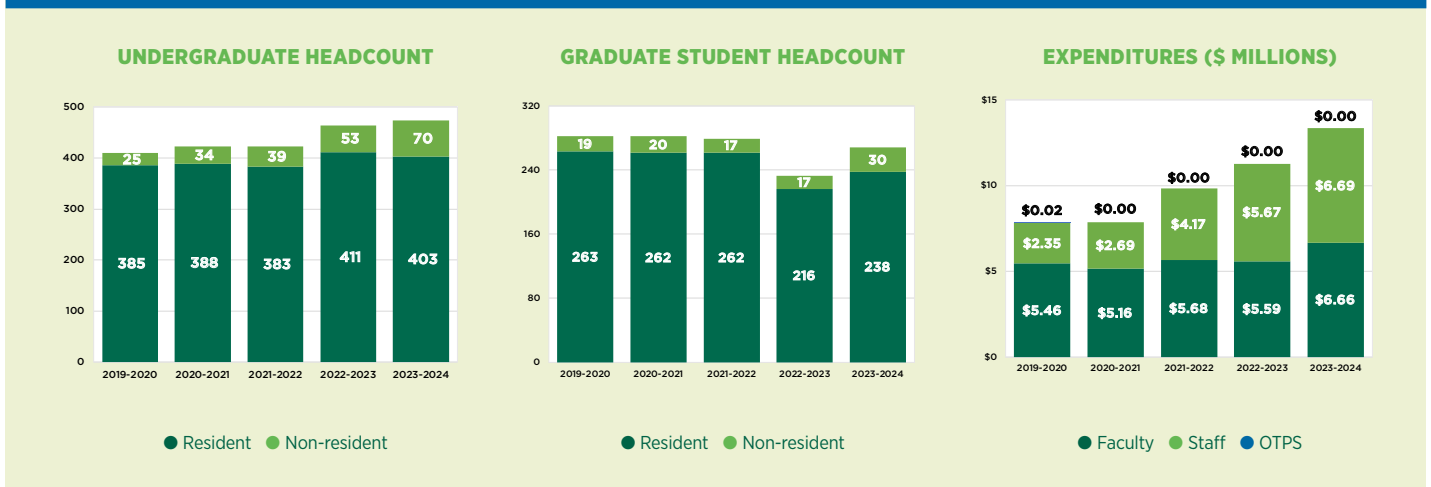


FIGURE 5: COLLEGE OF COMMUNITY AND PUBLIC AFFAIRS EXPENDITURES AND ENROLLMENT

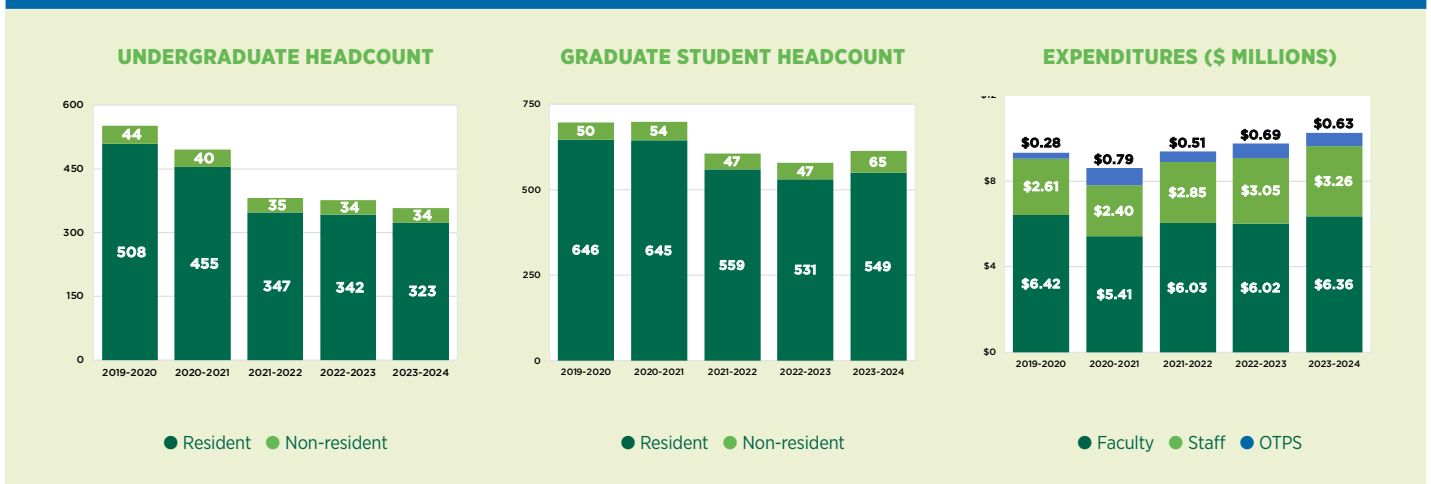
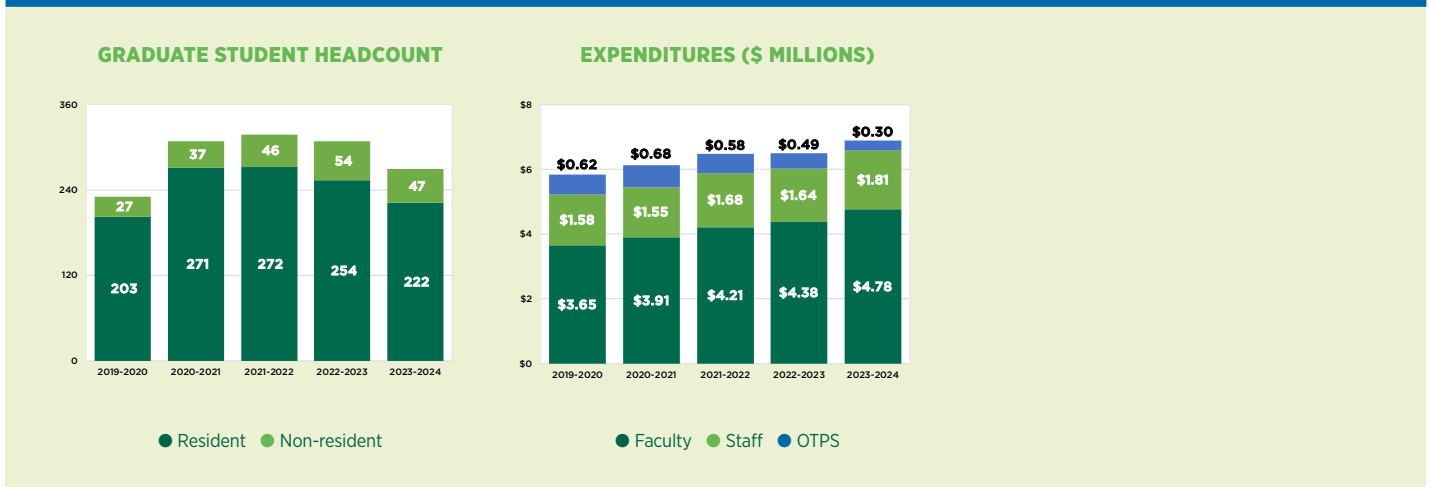


FIGURE 6: SCHOOL OF PHARMACY AND PHARMACEUTICAL SCIENCES EXPENDITURES AND ENROLLMENT



SUPPLEMENTARY MATERIAL

Tables 7, 8 and 9 show school- and college-level expenditures of RF, IFR and BUF funds. Tables 10 and 11 show detailed professional staff counts and Table 12 shows detailed faculty counts by school and college. These supplemental tables were generated at the request of the Faculty Senate Budget Review Committee and the Professional Staff Senate Executive Committee. Requests for further information are welcomed and encouraged, and can be made through the president's or provost's offices.

TABLE 7: RESEARCH EXPENDITURES BY SCHOOL/COLLEGE						
						in thousands of dollars
Unit	Type	2019–20	2020–21	2021–22	2022–23	2023–24
Administration	Direct	\$4,353	\$4,304	\$4,682	\$8,017	\$11,337
	Indirect	511	588	606	1,066	1,515
	Total	4,864	4,892	5,288	9,083	12,852
CCPA	Direct	2,222	2,273	3,515	3,469	3,777
	Indirect	378	285	568	486	591
	Total	2,600	2,558	4,083	3,955	4,368
Decker	Direct	1,201	1,075	1,431	1,619	1,672
	Indirect	96	100	114	156	285
	Total	1,297	1,176	1,544	1,774	1,957
Harpur	Direct	14,894	13,132	13,771	15,506	15,900
	Indirect	4,061	4,078	4,561	4,826	4,813
	Total	18,955	17,210	18,332	20,332	20,713
Management	Direct	249	79	72	124	130
	Indirect	27	29	17	36	51
	Total	276	108	89	160	181
Pharmacy	Direct	1,006	767	693	1,387	2,209
	Indirect	309	241	274	618	787
	Total	1,315	1,008	967	2,005	2,996
Watson College	Direct	13,758	15,910	15,717	21,078	20,284
	Indirect	3,792	3,673	4,254	5,253	5,149
	Total	17,550	19,583	19,971	26,331	25,433
Foundation	Direct	—	—	—	71	—
	Indirect	—	—	—	11	—
	Total	—	—	—	82	—
Grand Total		\$46,857	\$46,534	\$50,274	\$63,722	\$68,500

TABLE 8: INCOME FUND REIMBURSABLE (IFR) EXPENDITURES BY SCHOOL/COLLEGE					
in thousands of dollars					
Unit	2019-20	2020-21	2021-22	2022-23	2023-24
CCPA	\$716	\$257	\$1,167	\$1,053	\$1,124
Decker	552	836	1,185	1,277	1,828
Harpur	2,339	3,373	5,518	2,844	4,658
Management	1,080	697	654	683	355
Pharmacy	751	1,012	1,207	1,000	1,271
Watson	1,745	1,389	2,546	3,135	3,370
Libraries	361	107	864	936	7,856
Graduate School	1,385	997	1,297	1,379	1,750
Total	\$8,929	\$8,667	\$14,437	\$12,308	\$22,212

*In 2023-24, Libraries State Purpose OTPS budget moved to IFR.

TABLE 9: BINGHAMTON UNIVERSITY FOUNDATION EXPENDITURES BY SCHOOL					
in thousands of dollars					
	2019-20	2020-21	2021-22	2022-23	2023-24
CCPA	\$379	\$285	\$334	\$310	\$357
Decker	869	997	1,258	1,652	1,360
Harpur	2,344	2,610	2,594	3,487	4,037
Management	1,915	1,700	1,751	1,993	1,909
Pharmacy	77	76	130	212	241
Watson	693	974	540	929	1,031
Libraries	81	109	124	91	180
Graduate School	54	58	59	66	85
General*	978	755	1,743	2,948	2,109
Total	\$7,390	\$7,564	\$8,534	\$11,688	\$11,309

*General includes Provost Office operations as well as Enrollment Management/Undergraduate Admissions, University Art Museum, Agency Funds, and Anderson Center for the Performing Arts.

TABLE 10: RESEARCH FOUNDATION EMPLOYEE COUNT BY SALARY LEVEL					
Salary level	Spring 2020	Spring 2021	Spring 2022	Spring 2023	Spring 2024
RF1	11	11	35	35	25
RF2	74	67	69	71	87
RF3	38	39	23	29	36
RF4	14	14	14	15	12
RF5	8	5	4	7	13
RF6	3	3	5	3	3
RF total	147	140	150	159	175

TABLE 11: UUP EMPLOYEE COUNT BY SALARY LEVEL

Level	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024	Level	Fall 2020	Fall 2021	Fall 2022	Fall 2023	Fall 2024
ACADEMIC AFFAIRS						OPERATIONS					
SL 1	31.1	28.4	30.4	33.8	39.2	SL 1	—	0.8	0.5	—	—
SL 2	46.8	59.0	64.3	62.8	62.9	SL 2	21.5	14.9	19.9	13.0	14.0
SL 3	170.9	158.3	181.0	202.6	227.9	SL 3	61.0	66.7	72.7	77.7	82.0
SL 4	81.7	85.1	90.0	97.2	95.0	SL 4	40.2	37.4	39.0	39.0	38.2
SL 5	35.1	39.5	44.5	41.5	40.2	SL 5	22.9	22.0	18.3	20.0	21.0
SL 6	8.0	6.0	7.0	7.0	8.0	SL 6	5.0	5.0	5.0	6.0	6.0
Total	373.6	376.3	417.2	444.9	473.2	Total	150.6	146.8	155.4	155.7	161.2
ADVANCEMENT/FOUNDATION						PRESIDENT'S OFFICE					
SL 1	—	—	0.5	0.5	—	SL 1	0.2	—	—	—	—
SL 2	1.0	1.0	1.0	—	2.0	SL 2	—	—	—	—	1.0
SL 3	1.0	—	—	2.0	2.0	SL 3	2.0	3.0	2.0	5.0	5.0
SL 4	5.0	4.0	4.0	4.0	3.0	SL 4	1.0	1.0	—	—	1.0
SL 5	9.0	9.0	6.0	7.0	6.0	SL 5	—	1.0	1.0	1.0	1.0
SL 6	1.0	1.0	2.0	2.0	2.0	SL 6	1.0	1.0	1.0	1.0	1.0
Total	17.0	15.0	13.5	15.5	15.0	Total	4.2	6.0	4.0	7.0	9.0
ATHLETICS						RESEARCH					
SL 1	7.5	8.5	6.4	9.1	9.2	SL 1	—	—	—	0.2	—
SL 2	33.2	37.8	39.3	40.8	43.5	SL 2	2.0	2.0	3.0	3.0	3.0
SL 3	3.0	3.0	3.0	3.0	7.0	SL 3	9.0	9.0	5.0	8.0	9.0
SL 4	21.0	19.0	20.0	18.0	16.0	SL 4	7.5	7.5	7.5	7.0	8.0
SL 5	5.0	5.0	6.0	5.0	8.0	SL 5	2.5	3.5	2.5	4.5	4.0
SL 6	5.0	4.5	4.5	6.0	7.0	SL 6	2.0	2.0	2.0	4.0	3.0
Total	74.7	77.8	79.2	81.9	90.7	Total	23.0	24.0	20.0	26.7	27.0
DIVERSITY, EQUITY AND INCLUSION						STUDENT AFFAIRS					
SL 1	0.5	0.5	—	—	—	SL 1	5.6	50.9	12.9	1.7	0.9
SL 2	1.9	3.0	2.0	2.0	2.0	SL 2	25.9	28.1	35.1	41.9	47.3
SL 3	4.0	4.0	3.0	5.0	3.0	SL 3	55.4	49.9	58.2	70.8	88.6
SL 4	1.0	—	—	—	1.0	SL 4	42.9	45.8	39.3	42.3	46.3
SL 5	—	—	1.0	—	1.0	SL 5	18.0	17.0	18.0	19.0	21.0
SL 6	—	—	—	—	—	SL 6	2.9	2.9	3.9	4.0	4.0
Total	7.4	7.5	6.0	7.0	7.0	Total	150.7	194.6	167.4	179.7	208.1
COMMUNICATIONS AND MARKETING											
SL 1	—	—	—	—	—	SL 1	—	—	—	—	—
SL 2	8.8	8.0	10.0	9.0	7.0	SL 2	8.8	8.0	10.0	9.0	7.0
SL 3	16.0	16.0	17.0	21.0	22.0	SL 3	16.0	16.0	17.0	21.0	22.0
SL 4	3.0	3.0	3.0	2.0	4.0	SL 4	3.0	3.0	3.0	2.0	4.0
SL 5	—	—	—	—	—	SL 5	—	—	—	—	—
SL 6	—	—	—	—	—	SL 6	—	—	—	—	—
Total	27.8	27.0	30.0	32.0	33.0	Total	27.8	27.0	30.0	32.0	33.0
Univ. total	829.0	875.0	892.7	950.4	1024.2						

TABLE 12: FACULTY BY RANK

	Fall '20	Fall '21	Fall '22	Fall '23	Fall '24		Fall '20	Fall '21	Fall '22	Fall '23	Fall '24
CCPA						MANAGEMENT					
Professor full-time	7	8	7	7	9	Professor full-time	8	8	8	6	6
Assoc. professor full-time	23	19	24	24	23	Assoc. professor full-time	14	14	12	12	14
Assistant professor full-time	24	17	17	17	16	Assistant professor full-time	18	16	20	21	23
Tenured/tenure-track full-time	54	44	48	48	48	Tenured/tenure-track full-time	40	38	40	39	43
Non-tenure-track full-time	11	17	10	9	18	Non-tenure-track full-time	2	4	3	2	4
Total full-time	65	61	58	57	66	Total full-time	42	42	43	41	47
Tenure-track part-time	0	0	0	0	0	Tenure-track part-time	0	0	0	0	0
Non-tenure-track part-time	25	33	41	52	44	Non-tenure-track part-time	25	31	30	31	19
Total part-time	25	33	41	52	44	Total part-time	25	31	30	31	19
Total headcount	90	94	99	109	110	Total headcount	67	73	73	72	66
DECKER (INCLUDES HEALTH AND WELLNESS)						PHARMACY					
Professor full-time	7	5	5	5	5	Professor full-time	5	5	5	5	5
Assoc. professor full-time	7	7	13	15	13	Assoc. professor full-time	3	3	4	4	4
Assistant professor full-time	3	5	5	12	17	Assistant professor full-time	7	7	7	8	9
Tenured/tenure-track full-time	17	17	23	32	35	Tenured/tenure-track full-time	15	15	16	17	18
Non-tenure-track full-time	36	40	57	60	59	Non-tenure-track full-time	13	13	13	15	14
Total full-time	53	57	80	92	94	Total full-time	28	28	29	32	32
Tenure-track part-time	1	1	0	0	0	Tenure-track part-time	3	2	1	1	1
Non-tenure-track part-time	36	39	39	47	48	Non-tenure-track part-time	4	4	0	0	1
Total part-time	37	40	39	47	48	Total part-time	7	6	1	1	2
Total headcount	90	97	119	139	142	Total headcount	35	34	30	33	34
HARPUR						WATSON					
Professor full-time	126	125	126	126	135	Professor full-time	34	38	34	38	43
Assoc. professor full-time	146	152	160	160	158	Assoc. professor full-time	28	24	26	29	32
Assistant professor full-time	78	68	65	75	83	Assistant professor full-time	38	34	42	43	55
Tenure-track Instructor	13	16	17	19	21	Tenure-track instructor	1	0	0	0	0
Tenured/tenure-track full-time	363	361	368	380	397	Tenured/tenure-track full-time	101	96	102	110	130
Non-tenure-track full-time	91	101	130	139	146	Non-tenure-track full-time	20	14	16	16	19
Total full-time	454	462	498	519	543	Total full-time	121	110	118	126	149
Tenure-track part-time	10	10	6	6	2	Tenure-track part-time	1	1	2	2	2
Non-tenure-track part-time	156	149	134	108	98	Non-tenure-track part-time	15	13	15	13	14
Total part-time	166	159	140	114	100	Total part-time	16	14	17	15	16
Total headcount	620	621	638	633	643	Total headcount	137	124	135	141	165

	Fall '20	Fall '21	Fall '22	Fall '23	Fall '24
LIBRARIES					
Librarian full-time	0	0	1	1	1
Assoc. librarian full-time	13	14	13	13	14
Assistant librarian full-time	5	4	7	12	10
Senior assistant librarian full-time	7	8	7	6	5
Tenured/tenure-track full-time	25	26	28	32	30
Visiting librarian full-time	0	0	0	0	0
Total headcount	25	26	28	32	30

UNIVERSITY-WIDE PROGRAMS					
Professor full-time	1	2	0	0	1
Assoc. professor full-time	1	5	0	1	1
Assistant professor full-time	1	2	1	1	1
Instructor full-time	1	1	0	0	0
Tenured/tenure-track full-time	4	10	1	2	3
Non-tenure-track full-time	5	20	4	16	17
Total full-time	9	30	5	18	20
Tenure-track part-time	0	1	1	1	1
Non-tenure-track part-time	2	8	7	13	13
Total part-time	2	9	8	14	14
Total headcount	11	39	13	32	34

Total tenured/tenure-track full-time headcount	619	607	626	660	704
Total full-time headcount	797	816	859	917	981
Total part-time headcount	278	292	276	274	243

Total faculty headcount	1,075	1,108	1,135	1,191	1,224
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BINGHAMTON
UNIVERSITY
STATE UNIVERSITY OF NEW YORK

Office of the President

PO Box 6000, Binghamton, NY 13902

binghamton.edu/president